September 19, 2019

The Honorable Seema Verma Administrator Centers for Medicare & Medicaid Services U.S. Department of Health and Human Services Hubert H. Humphrey Building, Room 445-G 200 Independence Avenue, SW Washington, DC 20201

Dear Administrator Verma:

The undersigned physician organizations support the Centers for Medicare & Medicaid Services' (CMS) Patients Over Paperwork initiative and applaud CMS for tackling the challenging issue of prior authorization (PA) as part of your efforts to reduce administrative burdens in health care. Physician practices report completing an average of 31 PAs per physician per week. This workload consumes 14.9 hours (nearly 2 business days) each week of physician and staff time and reflects time that would be better spent with patients. More importantly, PA is negatively impacting patient care. Over one-quarter (28%) of physicians report that PA has led to a serious adverse event (e.g., disability, hospitalization, death) for a patient in their care.

We do, however, have strong concerns that CMS may be focusing on automation as the only vehicle for implementing PA reforms. We are aware that CMS has invested heavily in the Da Vinci Project, which leverages technology to facilitate electronic exchange of clinical data by extracting information from physicians' electronic health records (EHRs). While Da Vinci holds promise, there are a series of issues with exclusively relying on technology to address the burdens of PA. For example, solely concentrating on process automation may set the stage for increased PA volume because document exchange will be easier and faster. Patient care delays will continue, as manual review of medical documentation is often required following the instantaneous electronic exchange of data. Furthermore, Da Vinci will allow payers unprecedented access to EHRs. Protections are needed to prevent plans from inappropriately accessing patient information, coercing physicians into using technology (e.g., through contracts), or interfering with medical decision making. Lastly, Da Vinci represents nascent technologies that have yet to be widely implemented. Therefore, the costs and the timeframe availability across EHR vendors remain unclear. Of considerable concern, Da Vinci likely will not offer relief from PA for small practices in the near future.

Automation is important, but it reflects only one of five major reforms we believe are needed to address the significant problems caused by PA. While we understand there may be a role for PA, we believe it must be right-sized and used judiciously. We strongly urge CMS to implement a comprehensive strategy to reduce the harms and burdens of PA by facilitating payer adoption of the following principles:

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- Selective application of PA to only "outliers";
- Review/adjustment of PA lists to remove services/drugs that represent low-value PA;
- Transparency of PA requirements and their clinical basis to patients and physicians;
- Protections of patient continuity of care; and
- Automation to improve PA and process efficiency.

We would welcome the opportunity to work with CMS to identify ways technology can help advance all of these reform goals. Under your guidance, CMS could be the leader that is critically needed to address the problematic issue for patients and physicians of PA.

Sincerely,

American Medical Association Academy of Physicians in Clinical Research American Academy of Dermatology Association American Academy of Facial Plastic and Reconstructive American Academy of Neurology American Academy of Ophthalmology American Academy of Orthopaedic Surgeons American Academy of Otolaryngic Allergy American Academy of Otolaryngology- Head and Neck Surgery American Academy of Sleep Medicine American Association of Clinical Urologists American Association of Hip and Knee Surgeons American Association of Neurological Surgeons American College of Allergy, Asthma and Immunology American College of Emergency Physicians American College of Obstetricians and Gynecologists American College of Osteopathic Internists American College of Osteopathic Surgeons American College of Physicians American College of Radiation Oncology American College of Radiology American College of Rheumatology American Gastroenterological Association American Medical Women's Association American Society for Dermatologic Surgery Association American Society for Gastrointestinal Endoscopy American Society for Radiation Oncology American Society of Anesthesiologists American Society of Cataract & Refractive Surgery American Society of Dermatopathology American Society of Echocardiography American Society of Hematology

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> American Society of Interventional Pain Physicians American Society of Neuroradiology American Society of Plastic Surgeons American Society of Retina Specialists American Urological Association Association of Academic Physiatrists Association of University Radiologists College of American Pathologists **Congress of Neurological Surgeons** Heart Rhythm Society International Society for the Advancement of Spine Surgery Medical Group Management Association North American Spine Society Outpatient Endovascular and Interventional Society Society for Cardiovascular Angiography and Interventions Society of Cardiovascular Computed Tomography Society of Critical Care Medicine Society of Hospital Medicine Society of Interventional Radiology Society of Thoracic Surgeons Spine Intervention Society

> > Medical Association of the State of Alabama Arizona Medical Association Arkansas Medical Society California Medical Association Colorado Medical Society **Connecticut State Medical Society** Medical Society of Delaware Medical Society of the District of Columbia Florida Medical Association Inc Medical Association of Georgia Hawaii Medical Association Idaho Medical Association Illinois State Medical Society Iowa Medical Society Kansas Medical Society Kentucky Medical Association Louisiana State Medical Society Maine Medical Association MedChi, The Maryland State Medical Society Massachusetts Medical Society Michigan State Medical Society

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> Minnesota Medical Association Mississippi State Medical Association Missouri State Medical Association Montana Medical Association Nebraska Medical Association Nevada State Medical Association New Hampshire Medical Society Medical Society of New Jersey New Mexico Medical Society Medical Society of the State of New York North Dakota Medical Association Ohio State Medical Association Oklahoma State Medical Association **Oregon Medical Association** Pennsylvania Medical Society Rhode Island Medical Society South Carolina Medical Association South Dakota State Medical Association Tennessee Medical Association **Texas Medical Association** Utah Medical Association Vermont Medical Society Medical Society of Virginia Washington State Medical Association West Virginia State Medical Association Wisconsin Medical Society Wyoming Medical Society